

Text used

TALK AT ARMY COMMANDER'S CONFERENCE

10:15 - Tuesday, 2 December 1958

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1. Introduction

(a) The importance of Intelligence - U. S. A. prime target -  
No protective buffer states between us and USSR. (as in 1914-1939).

(b) Needs - Enemy intentions

Enemy capabilities

Enemy actual launching of hostilities (15 minutes)

(c) Have had Pearl Harbors - Yalus. Often easier to judge  
capabilities than intentions.

Future with guided missiles - requires new techniques -  
Emphasis on scientific means of collection.

2. Building of coordinated structure. C. I. A. - apart from its own  
assignment has task of coordination not control.

(a) Relations with G-2 - Worked with men like Col. van Deman (WWI)  
and Strong (WW 2) -

(b) Need to build up Attaché system - MAAG Military men -  
leaders in new Governments (Pakistan, Burma, Sudan, Iraq, Egypt, etc.  
Powerful in Indonesia - Key to anti-Communist tendencies) My letter to  
Sec Def.

2.

We must use our military assets (describe Iraq coup -  
19 - 20 Brigades)

Example of Kurdistan problem.

3. Rebuilding of our intelligence structure

(a) USIB and its subcommittees

JAEIC - GMIC - EIC - Critical collection problems

(b) Watch Committee and Indications Center

(c) Hull - Killian Committee

(d) New Critic procedures and speeding up of communications

(e) Comparative estimates

4. Procedure for getting intelligence to consumer

(a) Daily Bulletin

(b) Briefing of NSC (prior consultation with USIB)

(c) Record of performance - Suez - Iraq - Sudan, etc.

5. Relations with DOD and JCS in connection with covert operations.

Quarterly briefings.

3.

6. Conclusions:

We face world in turmoil - in Mideast - SEA - Far East - Berlin -  
Cuba - Venezuela.

Totalitarian Government (USSR and China) appeal to new and  
backward states where Western type of free Democracy seems too  
sophisticated for the newly freed masses; where turning to military  
governments as only alternative to Communism.

Intelligence, in all Departments, must pool resources to  
help our policy makers to meet threat.